KILBURN ENGINEERING LTD.
Corporate office : 501, 5th floor, I-Think Techno Campus, Jolly Board Tower No.1, Kanjurmarg (East), Mumbai 400 042, Maharashtra, INDIA.
Tel No. : +91 22 6551 0300 Website : www.kilburnengg.com Email : marketing@kilburnengg.com

Date : 17th August, 2026

To
The Corporate Relationship Department
BSE Limited
1st Floor, P.J. Tower
Dalal Street, Fort
Mumbai-400 001
Scrip Code : BSE 522101

Sub : Investors' Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q1 FY27 on the Un-audited Financial Results (Standalone and Consolidated) of the Company for the quarter ended 30th June 2026.

The presentation is being made available on the website of the Company i.e. www.kilburnengg.com.

This is for your information and record.

Thanking you,

Yours sincerely,

For **Kilburn Engineering Limited**

Abhijit Shevantilal Mehta
Digitally signed by Abhijit Shevantilal Mehta
Date: 2026.08.17 14:03:40 +05'30'

Abhijit Mehta
Company Secretary & Compliance Officer

Encl :A/a

KILBURN ENGINEERING LTD

Building India’s Most Comprehensive Industrial Thermal & Process Technology Business

Investor Presentation Q1 FY27

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KILBURN ENGINEERING: INDIA'S INDUSTRIAL PROCESS TECHNOLOGY CONSOLIDATOR

Consolidating fragmented industrial process technology businesses into a single engineering ecosystem

Deliberate building of a technology-led industrial enterprise / company

Key Pillars

- Technology Platform Consolidation
- Industrial Productivity + Energy Transition
- Acquisition-led Capability Expansion
- Scalable Capital Allocation Engine

STRATEGIC STRENGTHS & GROWTH CATALYSTS

Industrial Process Technology Consolidation

Industrial Technology Portfolio Expansion

Energy Transition Solutions

Capital Allocation & Acquisition Flywheel

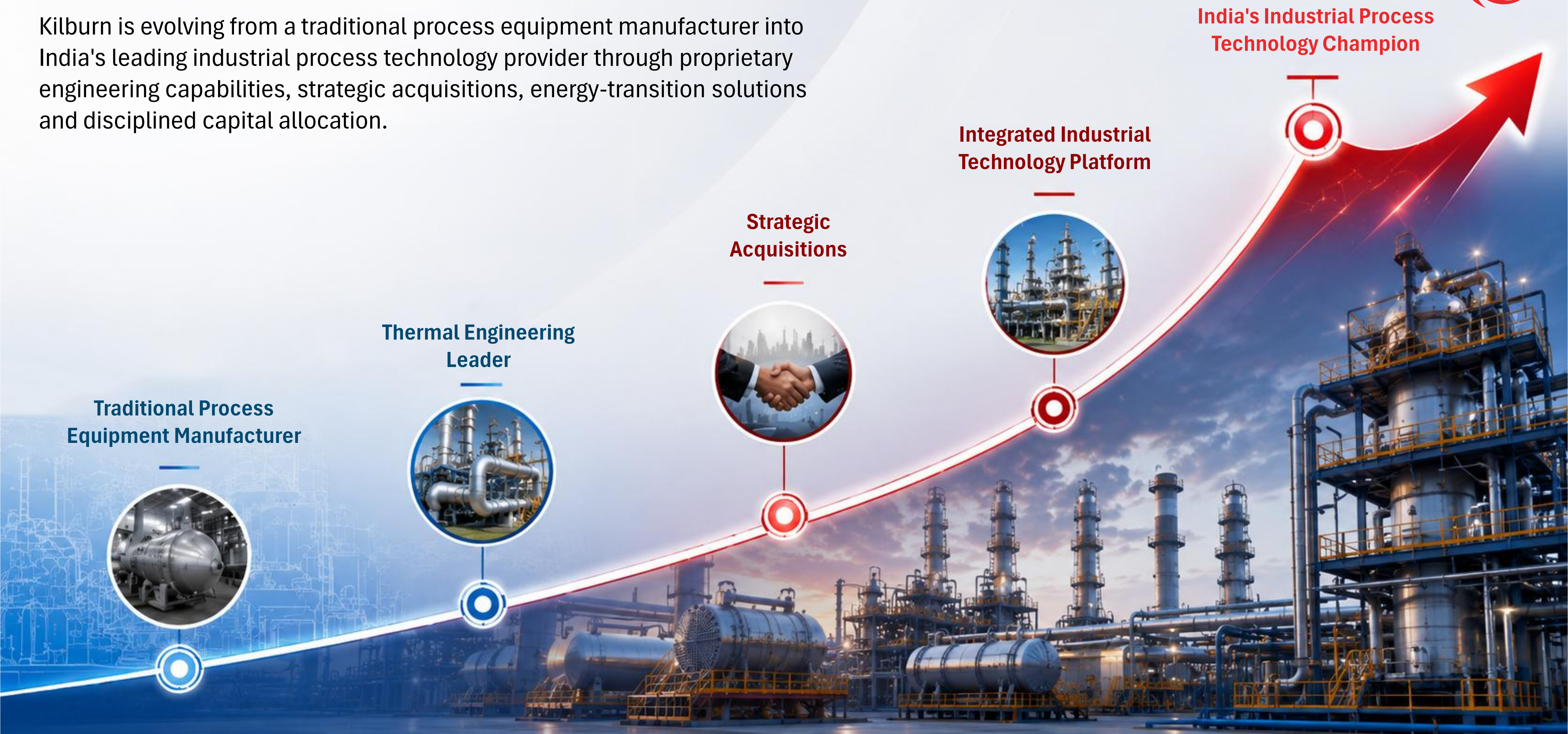
Global Technology Leadership

Cross Selling Ecosystem

Years of Rich Experience	Installations Globally	Workforce	Sectors Catered by Products & Solutions
40+	3,000+	200+	20+

EVOLUTION OF KILBURN

Kilburn is evolving from a traditional process equipment manufacturer into India's leading industrial process technology provider through proprietary engineering capabilities, strategic acquisitions, energy-transition solutions and disciplined capital allocation.



INDUSTRIAL TECHNOLOGY PORTFOLIO

Technology Platform	Application
Process Drying	Chemicals, Food
Heat Transfer	Refining, Petrochemicals
Thermal Engineering	Energy Efficiency
RF Technology	Advanced Drying
Waste Heat Recovery	Decarbonization
Material Handling	Industrial Processes
Precision-engineered Enclosures	Batteries, Electrical Systems

Kilburn owns a portfolio of industrial technologies that can be combined into higher-value process solutions across 20+ sectors

ACQUISITION FLYWHEEL

A self- reinforcing flywheel driving **sustainable growth, stronger capabilities** & **long-term value creation**

BUILDING INDIA'S INDUSTRIAL TECHNOLOGY BUSINESS

Three specialist companies

ONE INTEGRATED INDUSTRIAL TECHNOLOGY BUSINESS

One Customer »» Multiple Solutions

Kilburn has built a **diversified industrial technology platform**, is **entering significantly larger addressable markets** such as **data-centre infrastructure** and **global fertiliser projects**, has the **balance sheet and manufacturing capacity to scale**, and has a **INR 40,000+ mn opportunity pipeline supporting the next leg of growth**.

PROCESS DRYING & THERMAL SYSTEMS AND SOLUTIONS

CORE CAPABILITIES

- Customised industrial drying systems (Rotary, Fluid Bed, Flash, Paddle, Spray, Calciner)
- Air / Gas / Liquid drying packages
- Solvent & vapour recovery
- Heat exchangers, pressure vessels, reactors, columns & silos
- Material handling systems

KEY INDUSTRIES

- Chemical & Petrochemicals
- Fertilizers
- Carbon Black
- Pharmaceuticals
- Oil & Gas
- Nuclear
- Power
- Tea & Food

40+ years
of specialised process engineering and critical application experience

Foundation technology
layer for solid, liquid and gas processing

Established customer relationships
and qualification credentials in high-entry-barrier sectors

Integrated Solutions
Base on which acquired technologies are cross-sold and integrated into complete process solutions

ENERGY EFFICIENCY

STRATEGIC CAPABILITY

- Waste Heat Recovery
- Thermal Process Engineering
- Industrial Heating
- Energy Optimisation

INDUSTRIES

Steel, Power, Cement, Chemicals, Paper, Refineries among others

KILBURN
ENGINEERING LTD

STRATEGIC BENEFITS

- Energy Transition
- Higher Engineering Content
- Larger Projects
- ESG Positioning
- Margin Expansion

RADIO FREQUENCY ENGINEERING

Food

Textiles

Wood

Medical

Applications

Fiberglass

Basalt Fibre

Advanced Materials

Composite Manufacturing & others

Existing RF Technology Business → Precision Sheet-Metal Fabrication → Global Power Infrastructure OEMs → Data-Centre & Electrical Infrastructure Opportunity

"Built on Precision sheet-metal engineering, now a leading engineered-enclosure partner for global power and data-centre infrastructure OEMs, with orders from these customers validating our capabilities."

SYNERGIES BEING REALISED

COMMERCIAL

Cross-selling of RF drying, thermal drying, heat recovery & precision enclosure solutions

Ability to offer **integrated** process lines instead of standalone equipment

OPERATIONAL

Shared **engineering resources** and design capabilities

Combined **manufacturing** and fabrication strength

Improved **cost efficiencies** at group level

STRATEGIC

Entry into new **high-growth verticals** (including data-centre & electrical infrastructure)

Stronger **ESG positioning** through waste-heat and efficiency solutions

Foundation for the next phase of **technology acquisitions**

TECHNOLOGY-LED SYSTEMS & SOLUTIONS

Platform Capability	Key Solutions	Primary Application Areas
Process Drying & Thermal Systems	❖ Rotary, Fluid Bed, Flash, Paddle, Spray Dryers, Calciners, Package Drying Systems, Heat Exchangers, Pressure Vessels, Reactors, VFBD, Air Cooling Unit and Heavy Water Vapour Recovery Systems for Nuclear Power Plant	❖ Speciality Chemicals, Petrochemicals, Fertilisers, Pharmaceuticals, Carbon Black, Oil & Gas, Nuclear, Power, Mineral & Mining, Soda Ash, etc.
Energy Efficiency & Thermal	❖ Waste Heat Recovery Systems, Industrial Heating Systems, Thermal Oil Heaters, Energy Optimisation Packages	❖ Iron & Steel, Food & FMCG, Cement, Power, Paper, Refineries, Energy-intensive industries, etc.
RF Technology	❖ Radio Frequency Drying & Heating Systems, Sheet Metal Fabrication	❖ Food Processing, Textiles, Wood, Paper, Fiberglass, Basalt Fibre, Composites, Specialty Materials, etc.
Integrated Platform Offerings	❖ Combined process lines, drying + heat recovery, multi-technology packages	❖ Cross-sector, higher-ticket projects

TECHNOLOGY-LED SYSTEMS & SOLUTIONS

Rotary Dryers & Coolers

Silos

Oil Field Systems

Fluid Bed Dryers

Heat Exchangers

TECHNOLOGY-LED SYSTEMS & SOLUTIONS

Centrifugal Fans

Fired Energy Systems

Special Energy Systems

RF Drying Systems

Energy Savings Systems

MANUFACTURING FOOTPRINT & CAPABILITIES

Saravali, Bhiwandi (Thane), Maharashtra

Core process equipment, heavy fabrication, drying systems, pressure vessels & heat exchangers

Pune, Maharashtra

Thermal systems, waste heat recovery equipment, industrial heating packages

Pune, Maharashtra

RF drying & heating systems, precision manufacturing, R&D

Theale, Berkshire, UK

RF technology manufacturing & support for international markets

Combined Capabilities

- Heavy and precision fabrication
- Specialised material handling
- Titanium clean-room capability
- Machining, rolling, welding, assembly and testing
- Design-to-commissioning engineering support

Ability to manufacture and integrate multiple technologies under one group

Flexibility to execute both large critical process packages and high-precision specialty systems

Geographic spread supporting domestic execution and international deliveries

The Group's manufacturing base supports the full range of process drying, energy-efficiency and RF technology solutions, enabling integrated project delivery rather than standalone equipment supply.

MANUFACTURING SCALE-UP

Expansion underway and Expected to be completed by Q3 of FY27

Ongoing Expansion at Kilburn's Saravali Plant

+

Phase 2 Expansion at M.E. Energy's Pune Plant

Significant Capacity Expansion of Precision-engineered enclosures (advanced sheet metal engineering) at Monga Strayfield's Pune Plant

Under Planning Phase

Group manufacturing infrastructure being built | to support > INR 1,000 crore annual revenue capacity, converting the revenue ambition into a capacity-backed roadmap

DESIGNED FOR GROWTH, TRUSTED FOR EXCELLENCE

Our successful track record includes customized process equipment manufacturing for various industries, catering to the requirements of both international and domestic customers, including large conglomerates.

We have an extensive R&D center that develops cutting-edge technologies and new equipment of international standards for our end-user industries.

Our sharp, highly qualified, and experienced Board of Directors leads us, along with a talented pool of engineers in mechanical, chemical, instrumentation, and electrical engineering disciplines.

Our progress is driven by our experienced Board of Directors, a professional management team, and talented pool of engineers with expertise in mechanical, chemical, instrumentation, and electrical engineering disciplines.

With our 40+ years of experience, **we specialize in designing, engineering, and manufacturing equipment and systems for process plants in the chemical and petrochemical sectors.**

As a leader in solid, liquid, and gas drying systems, **we operate in a niche market.**

We provide comprehensive solutions for various industries such as tea, fertilizer, carbon black, soda ash, pharmaceuticals, dyes, pigments, and specialty chemicals.

We have notable installations in critical applications in oil and gas and nuclear power, including offshore platforms with skid-mounted packages and heavy water drying system engineering capabilities.

OUR VALUED CLIENTELE : A BRIEF OVERVIEW (1/3)

Petrochemicals

- Reliance Industries Limited
- bp
- سابك sabic
- SANMAR
- LG Chem
- NOCIL LIMITED
- FinOlex INDUSTRIES
- SPIC Nourishing growth
- ONGC MRPL

Speciality Chemicals

- Alufluoride Ltd.
- DORF KETAL
- JUBILANT INGREVIA
- GHARDA CHEMICALS LIMITED
- SOLVAY
- MFL
- GUJARAT STATE FERTILIZERS & CHEMICALS LTD.
- heubach
- UPL
- SUDARSHAN
- CHAMBAL FERTILISERS AND CHEMICALS LIMITED
- GACL
- BENZO CHEM
- CFS Camlin Fine Sciences
- Rashtriya Chemicals and Fertilizers Limited
- GNFC

Carbon Black

- PCBL
- Himadri
- monolith
- ADITYA BIRLA BIRLA CARBON
- CABOT
- Continental Carbon
- epsilon
- BKT
- HEG

Power

- NPCIL
- BHEL
- L&T

Oil & Gas

- ONGC
- sapura energy
- mbe
- IndianOil
- ANCHOR OFFSHORE
- LARSEN & TOUBRO
- GAIL (India) Limited
- Swiber
- SARKU
- NPCC
- Bharat Petroleum
- HANJIN HEAVY INDUSTRIES & CONSTRUCTION GROUP
- AFCONS
- ESSAR
- Lamprell
- SAMSUNG ENGINEERING
- NOVARGI
- Petrofac
- JGC
- CUEL
- HP
- SapuraKencana PETROLEUM
- TOYO ENGINEERING

Pharmaceuticals

- LUPIN
- Piramal Pharma Limited
- Cipla
- Anthem BioSciences
- Mylan
- torrent PHARMA
- CONCORD BIOTECH
- Dr.Reddy's
- GRANULES
- NATCO
- SANDOZ

OUR VALUED CLIENTELE : A BRIEF OVERVIEW (2/3)

Food & FMCG

PEPSICO, PATANJALI, Haldiram's, Ganesh

Mondelēz International, ITC Limited, Hindustan Unilever Limited, Kellogg's, Lotus Bakeries

Brahmins, LOTTE, Pepperidge Farm, Ferrero Rocher, Britannia

Fertilizer

Deepak Fertilisers and Petrochemicals Corporation Limited, IFFCO (पूर्णतः सहकारी स्वामित्व – Wholly owned by Cooperatives)

Greenstar, Coromandel – Future Positive

Minerals, Mining & Others

RUBAMIN, Government of India Department of Atomic Energy Heavy Water Board

ACC cement, NPCC, T.EN Technip Energies

Komline-Sanderson, SRF – We always find a better way, Lhoist

AICL Performance Products, B K Birla Group of Companies, Formosa Plastics

Oswal Group of Industries, SAINT-GOBAIN, WÄRTSILÄ

Soda Ash

NIRMA, TATA Chemicals Limited, RSPL – Evolution is constant

GHCL – Gujarat Heavy Chemicals Limited, DCW Limited

Metals, Iron & Steel

JSW Steel, Black & Veatch, Jindal Steel & Power

Kalyani Steels, John Cockerill, Hindustan Zinc Limited

NALCO, Aditya Birla Hindalco, NMDC

OUR VALUED CLIENTELE : A BRIEF OVERVIEW (3/3)

Auto

Textiles

Fiber Glass

OUR GLOBAL PRESENCE

Exporting nation
Collaborators and technical associates

WAY FORWARD

Build & Establish Kilburn as India's leading industrial process technology platform with growing global relevance.

01

FY27 Outlook:
Expected Revenue > **INR 7,000 mn**
EBITDA Margin **~20%**
Targeting Order Intake **> INR 8,000 mn**
Active Enquiry Pipeline **> INR 40,000 mn**

EXECUTION AND ORDER CONVERSION EXPECTED TO BE H2-WEIGHTED

02

Successful entry into **global fertiliser EPC vendor ecosystem** with multiple enquiries & **Validated** presence and capabilities in **data-centre / power infrastructure OEMs**

03

Explore **new and niche areas** of application by leveraging the **successful integration of world-class technologies** (process drying, waste heat recovery, RF systems, precision sheet metal engineering), in addition to primary sectors.

04

Continue to **enjoy cost advantages** available to the **Indian** manufacturing industry relative to **global players**, and actively utilise this opportunity. Maintain **focus** on both **domestic** and **international markets.**

Key Priorities

- Scale energy-transition and higher-engineering-content projects
- Accelerate cross-selling across the three technology platforms
- Protect healthy margins through richer mix and operating leverage
- Pursue selective technology acquisitions that strengthen the platform

Q1 FY27 | BUILDING FOR AN H2-WEIGHTED YEAR

Q1 performance remained resilient despite timing-related revenue deferments

- Revenue impacted by **customer delivery schedules** and **project execution moving into subsequent quarters**
- Operating **EBITDA margin remained healthy at 20.1%**, reflecting disciplined cost management and project execution

Order environment remains strong, conversion timing slower

- **INR 1,900 Mn** order inflows secured in **FY27 YTD** (as of 14th August, 2026)
- Geopolitical uncertainty, particularly in the Middle East, has **extended customer decision cycles** and **delayed order conversion**
- Expecting **order conversion to accelerate in H2 of FY27**

Entering the Data Centre Infrastructure Ecosystem

Orders for **engineered-enclosure from leading global UPS and data-centre infrastructure companies**.

Strengthened balance sheet

~INR 970 Mn (balance amount) received from conversion of 3.0375 Mn warrants at INR 425/share, **strengthening capacity to fund growth, working capital and expansion**

Healthy Growth Outlook

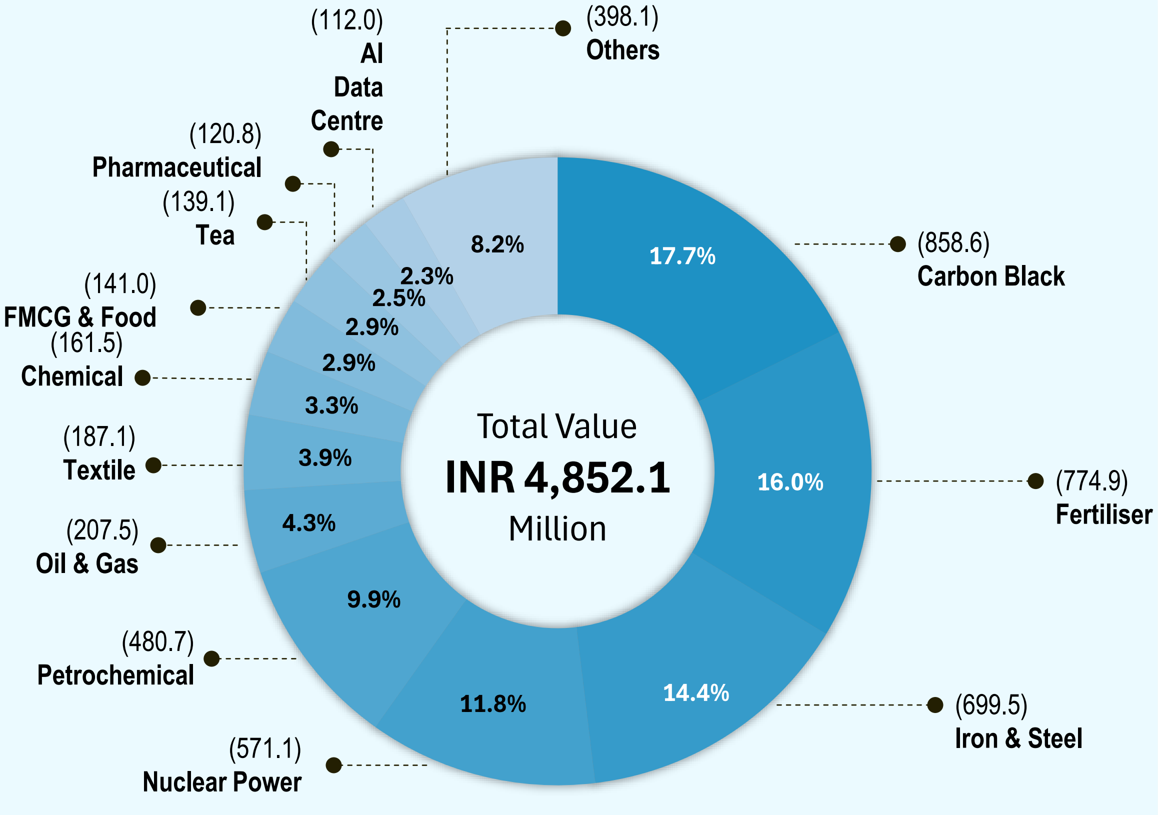
Maintains a **strong active enquiry pipeline INR 40,000 Mn** of across core industrial sectors, supporting future growth visibility.

Net Debt Free
(as on 30th June 2026)

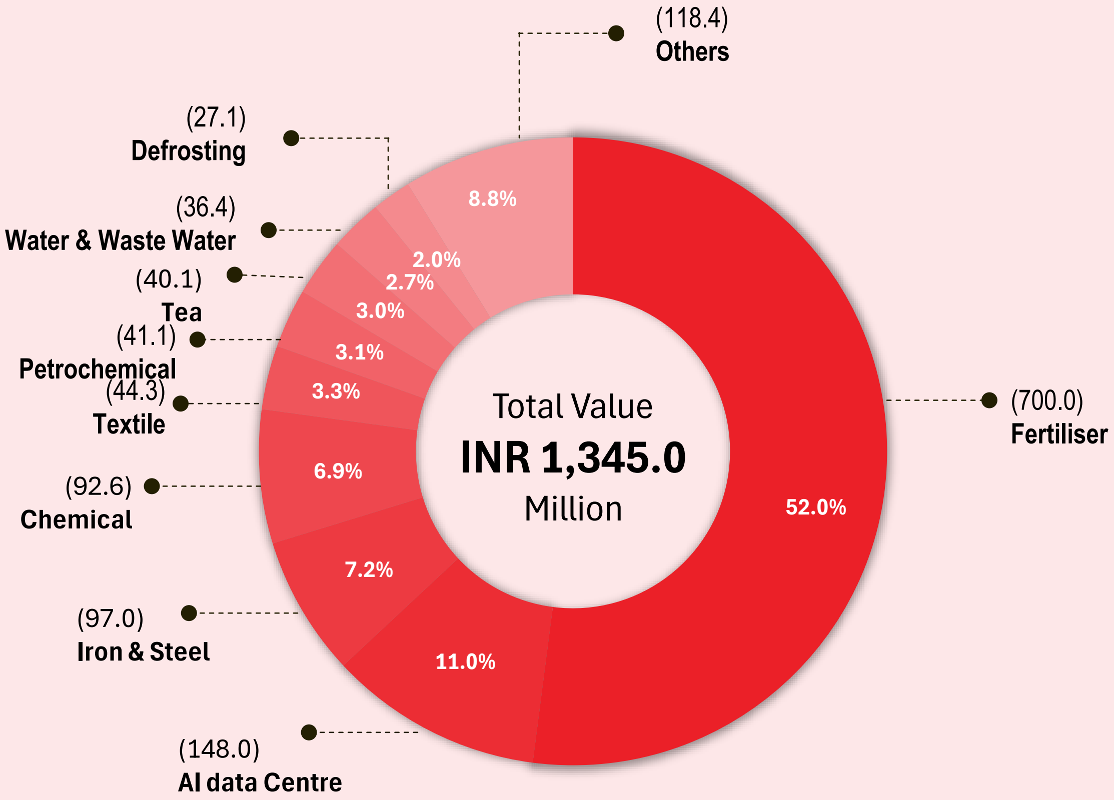
KEL's Closing Order Book stood at **INR 4,852 Mn (consolidated)** as on 30th June 2026

MULTI-SECTORAL ORDERS RECEIVED

Q1'FY27 (Consolidated - Value INR in Million, Share in %, as on 30th June 2026)



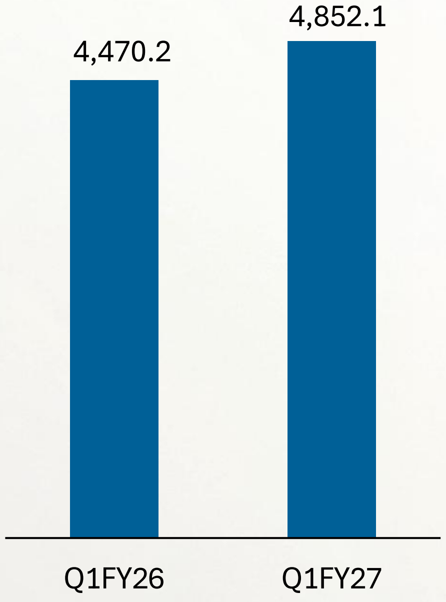
Closing Order Book



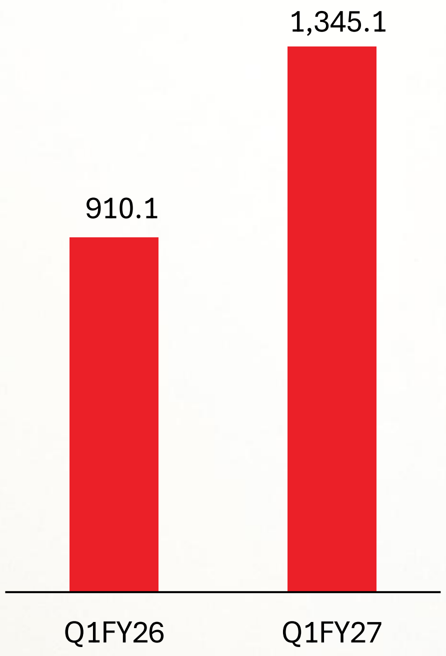
Orders Received

STRONG ORDER BOOK (CONSOLIDATED)

Closing Order Book



Orders Received



(INR In Million, Consolidated)

Particulars	Consolidated
Opening Order Book	4,674.4
[+] Orders Received	1,345.1
[-] Orders Executed	1,167.4
Closing Order Book (as on 30th June 2026)	**4,852.1**

FINANCIAL METRICS

Quarterly Income Statement (**Consolidated**)

Particulars (INR Mn)	Q1FY27	Q4FY26	Q1FY26	YoY%	FY26	FY25	YoY%
Total Income from Operations	1,205.2	1,966.0	1,317.7	(8.5)	6,432.9	4,276.2	50.4
Total Expenditure	962.9	1,514.8	959.3	0.4	4,816.6	3,227.5	49.2
EBITDA	**242.3**	**451.2**	**358.4**	(32.4)	**1,616.3**	**1,048.6**	54.1
EBITDA Margin (%)	**20.1**	**23.0**	**27.2**	-	**25.1**	**24.5**	+60 bps
Other income	-	-	-	-	12.2	-	-
Depreciation	29.9	29.4	28.1	6.2	116.6	73.3	58.9
EBIT	**212.4**	**421.8**	**330.3**	(35.7)	**1,511.9**	**975.3**	55.0
Interest	37.0	51.2	33.8	9.3	150.6	148.7	1.3
Profit Before Tax	**175.5**	**370.6**	**296.5**	(40.8)	**1,361.3**	**826.6**	64.7
Tax	44.6	122.0	83.4	(46.5)	399.3	202.7	96.9
Profit After Tax	**130.9**	**248.6**	**213.1**	(38.6)	**962.0**	**623.9**	54.2
PAT Margin (%)	**10.9**	**12.6**	**16.2**	-	**15.0**	**14.6**	+36 bps
Reported Earnings Per Share (INR)	**2.39**	**4.91**	**4.44**	(46.2)	**19.02**	**13.94**	36.4

ANNUAL INCOME STATEMENT (Consolidated)

Income Statement (INR Mn)	Standalone		Consolidated		
	FY22	FY23	FY24	FY25	FY26
Total Income from Operations	**1,227.5**	**2,215.3**	**3,331.4**	**4,276.2**	**6,432.9**
Expenses	**1,097.9**	**1,868.6**	**2,531.0**	**3,234.6**	**4,816.6**
Cost of Material Consumed	647.3	1,278.9	1,610.7	1,811.5	2,669.4
Subcontracting Charges	106.9	168.9	250.1	204.5	358.6
Changes in inventories of FG & WIP	(20.8)	(54.3)	43.4	(2.3)	39.5
Employee Benefit Expenses	144.2	187.9	274.5	501.5	719.2
Other Expenses	220.3	287.1	352.3	719.4	1,030.0
EBITDA	**129.6**	**346.7**	**800.5**	**1,048.6**	**1,616.3**
Other Income	16.5	146.6	-	-	12.2
Depreciation	27.9	26.5	34.6	73.3	116.6
EBIT	**118.1**	**466.8**	**765.9**	**975.3**	**1,511.9**
Interest	87.8	79.2	96.6	148.7	150.6
PBT	**30.4**	**387.7**	**669.3**	**826.6**	**1,361.3**
Tax	14.9	86.3	163.9	202.7	399.3
PAT	**15.5**	**301.3**	**505.4**	**623.9**	**962.0**
Reported EPS (INR)	**0.54**	**8.66**	**13.3**	**13.94**	**19.02**

ANNUAL BALANCE SHEET (Consolidated)

Particulars (INR Mn)	FY24	FY25	FY26
Equity & Liabilities:			
Shareholders' Funds	**2,543.9**	**4,725.1**	**6,541.1**
Share Capital	418.2	474.9	529.6
Other Equity	2,125.7	4,250.3	6,011.5
Non-Current Liabilities	**573.7**	**615.8**	**462.7**
Long Term Borrowings	555.2	514.7	315.6
Deferred Tax Liability (Net)	0.0	13.2	13.5
Lease Liability	9.0	69.0	109.5
Provision	9.5	18.9	24.1
Current Liabilities	**1,737.6**	**1,968.3**	**1,941.1**
Short Term Borrowings	280.4	272.4	451.8
Trade Payables	441.0	634.9	540.8
Short Term Provisions	9.2	21.9	30.8
Other Current Liabilities	1,006.9	1,039.1	917.8
TOTAL	**4,855.2**	**7,309.2**	**8,944.9**

Particulars (INR Mn)	FY24	FY25	FY26
Assets:			
Non - Current Assets	**1,915.5**	**3,110.9**	**3,163.4**
Property, Plant & Equipment	709.1	1,267.2	1,317.0
Right of Use Assets	97.0	355.2	388.5
Capital WIP	49.7	50.8	46.3
Goodwill	784.6	1,213.8	1,213.3
Investments	92.4	84.4	73.2
Deferred tax assets (net)	82.1	1.5	2.0
Other Non-Current Assets	100.7	138.0	123.2
Current Assets	**2,939.7**	**4,198.4**	**5,781.6**
Inventories	309.0	479.8	463.2
Trade Receivables	783.9	1,054.8	2,022.3
Cash & Cash Equivalents	303.3	270.4	673.8
Other Current Assets	1,543.5	2,393.3	2,622.2
TOTAL	**4,855.2**	**7,309.2**	**8,944.9**

PROFESSIONAL MANAGEMENT TEAM

He holds the position of **MANAGING DIRECTOR** of the company, leveraging his academic background with a Bachelor's in Engineering (B.E.) and a Master's in Marketing. His professional journey spans over 35 years, marked by invaluable experience in corporate management. His most recent role as managing director underscores his pivotal responsibility for overseeing all aspects of the company's operations and strategic growth.

MR. RANJIT LALA

Mr. Anil Karnad

He serves as the **WHOLE-TIME DIRECTOR** (OPERATIONS) of the company, holding a degree in B.E. (Production Engineering). His extensive career spans multiple sectors including Oil & Gas, Fertilizers, Power, and Chemicals. Currently, he oversees all facets of operational delivery, encompassing production, quality assurance, engineering, procurement, subcontracting, as well as site erection and commissioning.

Mr. Vijaysankar Kartha

He is **DIRECTOR & CTO** at the company. With a robust entrepreneurial background in thermal engineering, project management, and business development, he acquired business management skills at XLRI, Jamshedpur, and mechanical engineering expertise from Kerala. Additionally, he pursued advanced management training at IIM Ahmedabad. He established M.E Energy Pvt. Ltd. in Pune, successfully expanding it into a $10M enterprise serving clients worldwide.

Mr. M. R. Kazi

He holds the position of **PRESIDENT (MARKETING)** within the company, having achieved a Diploma in Mechanical Engineering. With a tenure that spans since 1986, he brings extensive experience and expertise to his role.

Mr. Sachin Vijayakar

He serves as the **CHIEF FINANCIAL OFFICER** of the company, having earned his Bachelor of Commerce degree. He has been a valued member of the company since 1985.

OFFERINGS DIVERSIFIED AND BESPOKE SOLUTIONS (1/5)

Customized Industrial Drying System


Rotary Dryers & Coolers


Calciners


Fluid Bed Dryers


Flash Dryers


Paddle Dryers


Vibrating Fluid Bed Dryers


Spray Dryers


Band Dryers

OFFERINGS DIVERSIFIED AND BESPOKE SOLUTIONS (2/5)

Customized Package System


Air / Gas / Liquid Drying Systems


Solvent / Vapour Recovery Systems


Vibratory Feeders

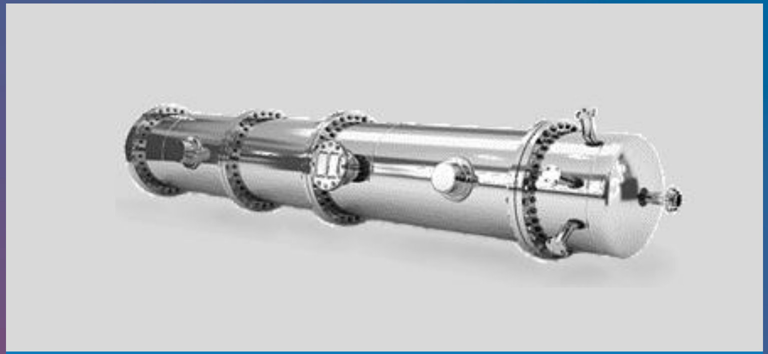

Instrument Utility Gas Drying Systems

OFFERINGS DIVERSIFIED AND BESPOKE SOLUTIONS (3/5)

Fabricated and Large Critical Equipment

Pressure Vessels

Heat Exchangers



Columns

Reactors

Silos

Oil Field Systems

OFFERINGS DIVERSIFIED AND BESPOKE SOLUTIONS (4/5)

Energy Efficiency Systems

Fired Energy Systems

Special Energy Systems

Energy Savings Systems

Radio Frequency Solutions

RF Drying Systems

OFFERINGS DIVERSIFIED AND BESPOKE SOLUTIONS (5/5)

Standard Products

Tea Dryers

Sludge & Paddle Dryers

Sugar Dryers

Coconut Dryers

Other Products

Centrifugal Fans

Mechanised Withering System (Tea Leaf)

CONTACT US

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Website: www.kaptify.in